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United Nations Children's Fund
Executive Board

Compendium of decisions adopted by the Executive Board in 2016

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First regular session

2016/1
Country programme documents

The Executive Board

1. *Takes note* that the country programme documents, including aggregate indicative budgets, for Argentina, Azerbaijan, Ethiopia, Iraq, the Syrian Arab Republic, the United Republic of Tanzania and Uruguay (E/ICEF/2016/P/L.1–E/ICEF/2016/P/L.7), were made available to Member States for their comments and input from 9 to 27 November 2015, in accordance with Executive Board decision 2014/1 on modifications to procedures for consideration and approval of country programme documentation;

2. *Approves* on a no-objection basis, and in accordance with decision 2014/1, the country programme documents, including aggregate indicative budgets, for Argentina, Azerbaijan, Ethiopia, Iraq, the Syrian Arab Republic, the United Republic of Tanzania and Uruguay (E/ICEF/2016/P/L.1–E/ICEF/2016/P/L.7).

First regular session
2 February 2016

2016/2
Extensions of ongoing country programmes

The Executive Board

Takes note of the one-year extensions of the country programmes for Ghana, Malawi and Oman, which were approved by the Executive Director, as presented in the table in document E/ICEF/2016/P/L.8.

First regular session
3 February 2016

2016/3
Private Fundraising and Partnerships: 2016 workplan and proposed budget

A. Private Fundraising and Partnerships budgeted expenses for the 2016 fiscal year (special purpose)

The Executive Board

1. *Approves* for the fiscal year 2016 (1 January to 31 December) budgeted special purpose expenses of $149 million, as detailed in the table below.

(millions of United States dollars)

Investment funds costs funded by special purpose — regular resources	60
Other private sector fundraising costs funded by special purpose — regular resources	46
Total private sector fundraising and partnerships costs funded by special purpose — regular resources	**106**
Private sector fundraising and partnerships costs funded by special purpose — other resources	**43**
Total special purpose expenses	**149**

2. *Authorizes* UNICEF

(a) To incur expenses, as summarized in column II of table 2 of document E/ICEF/2016/AB/L.1, and to decrease or increase expenses up to the levels indicated in columns I and III of the same table, should the apparent revenue from fundraising decrease or increase to the levels indicated in columns I and III;

(b) To redeploy resources between the various regular resources budget lines (as detailed in paragraph 1 above), up to a maximum of 10 per cent of the amounts approved;

(c) To spend an additional amount between Executive Board sessions, when necessary, up to the amount caused by currency fluctuations, to implement the 2016 approved workplan.

B. Budgeted revenue for the year 2016

The Executive Board

1. *Notes* that, for the period 1 January to 31 December 2016, Private Fundraising and Partnerships revenue is budgeted at $1.44 billion, as shown in column II of table 2 in document E/ICEF/2016/AB/L.1.

C. Policy issues

The Executive Board

1. *Approves* allocation of investment funds, amounting to $60 million for 2016;

2. *Approves* an interim one-month allocation for January 2017 of $10.6 million (or 10 per cent of the special purpose regular resources allocation), to be absorbed in the annual Private Fundraising and Partnerships budget for 2017;

3. *Stresses* that private fundraising and partnerships for UNICEF shall continue to be conducted in strict compliance with the established guidelines, rules and regulations of UNICEF;

4. *Recalls* that funds from private fundraising and partnerships shall be allocated in accordance with the development priorities of programme countries as reflected in the UNICEF Strategic Plan, 2014-2017 and country programme documents;

5. *Emphasizes* the need for UNICEF to continue to implement in full and on time all recommendations of the Board of Auditors, in particular those relating to the fundraising activities and the management of the National Committees for UNICEF;

6. *Requests* UNICEF to include in the Private Fundraising and Partnerships financial report, which is presented annually at the second regular session, detailed information on its activities relating to its engagement with the business sector and the results achieved in the following three areas: fundraising; child rights and business; and non-financial engagement.

First regular session
3 February 2016

Annual session

2016/4
Country programme documents

The Executive Board

1. *Takes note* that the country programme documents, including aggregate indicative budgets, for Bangladesh and South Sudan (E/ICEF/2016/P/L.10 and E/ICEF/2016/P/L.9), were made available to Member States for their comments and input from 21 March to 8 April 2016, in accordance with Executive Board decision 2014/1 on modifications to procedures for consideration and approval of country programme documentation;

2. *Approves* on a no-objection basis, and in accordance with decision 2014/1, the country programme documents, including aggregate indicative budgets, for Bangladesh and South Sudan (E/ICEF/2016/P/L.10 and E/ICEF/2016/P/L.9).

Annual session
15 June 2016

2016/5
Report on the midterm review of the Strategic Plan, 2014-2017 and annual report of the Executive Director, 2015: performance and results, including a report on the implementation of the quadrennial comprehensive policy review

The Executive Board

1. *Takes note* of the report on the midterm review of the Strategic Plan, 2014-2017 and annual report of the Executive Director, 2015: performance and results, including a report on the implementation of the quadrennial comprehensive policy review (E/ICEF/2016/6 and Add.1 and 2);

2. *Approves* the revised results framework of the UNICEF Strategic Plan, 2014-2017 (E/ICEF/2016/6/Add.2);

3. *Acknowledges* the significant work and results of UNICEF humanitarian action in 2015 in the context of the Strategic Plan, 2014-2017, and takes note of the World Humanitarian Summit and the evolving context of humanitarian response;

4. *Requests* UNICEF to continue the implementation of the Strategic Plan, 2014-2017, taking into account lessons learned and the recommendations made in the report on the midterm review in response to the Sustainable Development Goals;

5. *Decides* to transmit the annual report to the Economic and Social Council, along with the summary of the comments and guidance provided by delegations at the present session;

6. *Requests* UNICEF to start early preparations for the next strategic plan, in full consultation with the Executive Board, taking fully into account the 2030 Agenda for Sustainable Development, other intergovernmentally agreed outcomes, the outcome of the 2016 quadrennial comprehensive policy review of operational activities for development of the United Nations system and the findings and lessons learned from the midterm review, and further requests UNICEF to present a road map at the 2016 second regular session of the Executive Board for the consultations planned for the preparation of the next strategic plan;

7. *Requests* UNICEF to provide at the next annual session further analysis on the relationship between the planned financial resources, actual expenditures and results achieved.

Annual session
16 June 2016

2016/6
Extensions of ongoing country programmes

The Executive Board

1. *Takes note* of the one-year extensions of the country programmes for Cabo Verde, the Central African Republic, Chile, the Dominican Republic, Gabon, Kyrgyzstan, Mauritania and Ukraine, which were approved by the Executive Director, as presented in table 1 in document E/ICEF/2016/P/L.11;

2. *Approves* the second one-year extensions of the country programmes for Burkina Faso and Yemen, and the two-year extensions of the country programmes for the Philippines and Senegal, as presented in table 2 in document E/ICEF/2016/P/L.11.

Annual session
16 June 2016

2016/7
Evaluation reports, and management perspective and response

The Executive Board

1. *Takes notes* of the annual report for 2015 on the evaluation function in UNICEF (E/ICEF/2016/11);

2. *Requests* UNICEF to include a geographic and thematic overview of the coverage of evaluations in its next annual report;

3. *Urges* UNICEF to accelerate progress towards achieving the target of allocating a minimum of 1 per cent of its overall programme expenditures to evaluation, in accordance with the Revised Evaluation Policy of UNICEF (E/ICEF/2013/14), while taking note of the progress made towards the target, and requests UNICEF to present at the 2016 second regular session a plan for reaching this target;

4. *Notes with concern* the lower-than-planned percentage of UNICEF evaluations with a formal management response, urges UNICEF to prioritize the timely delivery of management responses and improve the rate of implementation of agreed evaluation recommendations, and requests UNICEF to report back at the next annual session;

5. *Requests* UNICEF, in collaboration with the other entities of the United Nations development system to support, upon request, the development of national capacities for evaluation, in accordance with General Assembly resolution 69/237.

Annual session
16 June 2016

2016/8
Internal Audit and Investigations

The Executive Board

1. *Takes note* of the Office of Internal Audit and Investigations 2015 annual report to the Executive Board (E/ICEF/2016/AB/L.3);

2. *Welcomes* the inclusion of a limited audit opinion on the adequacy and effectiveness of the UNICEF framework of governance, risk management and controls in the Office of Internal Audit and Investigations annual report, and notes with appreciation the general satisfactory ratings with regard to the functioning of governance, risk management and controls;

3. *Notes with appreciation* the increased organizational transparency generated by the disclosure of UNICEF internal audits, in accordance with decision 2012/13 of the Executive Board;

4. *Welcomes* the data provided in the report on disciplinary and/or administrative action taken against perpetrators of misconduct, and encourages management to ensure accountability for any wrongdoing;

5. *Notes* several areas of recurring weakness, including results-based management and reporting, governance and accountability and supply and logistics, appreciates the information provided by management regarding efforts to address these weaknesses and urges management to continue and to intensify efforts to address these issues and provide information in future reports on the impact of measures that they have taken;

6. *Notes with concern* the low levels of defrauded funds reported as recovered and urges management to address this issue as a matter of priority, including identifying obstacles hindering the timely recovery of defrauded funds;

7. *Also notes with concern* that fraud and the misuse of programme funds by third parties remain recurring issues and increased in 2015, and urges UNICEF to address this issue as a matter of priority, including increasing the internal capacity to manage implementing partners.

Annual session
16 June 2016

2016/9
Report on the midterm review of the UNICEF integrated budget, 2014-2017

The Executive Board

1. *Welcomes* the midterm review of UNICEF integrated budget, 2014-2017, in response to the request of the Executive Board in its decision 2013/20;

2. *Takes note* of the report of the Advisory Committee on Administrative and Budgetary Questions on the midterm review of the UNICEF integrated budget, 2014-2017;

3. *Approves* the revised integrated resource plan as the financial framework for the Strategic Plan, 2014-2017 on the basis of projections of resources available, utilization and working capital required for liquidity;

4. *Recognizes* that UNICEF has incorporated the results-based budgeting approach in its integrated budget, and requests UNICEF to improve the analysis of variances between expenditures and planning estimates;

5. *Notes and approves* the proposal made by UNICEF to maintain the following budgets as initially approved in decision 2013/20:

(a) For the Global and Regional Programme, a budget from regular resources of $180 million, subject to the availability of resources, and a ceiling from other resources of $528.4 million, subject to the receipt of contributions to other resources, for the period 2014-2017;

(b) An appropriation for the institutional budget for the period 2014-2017 of $1,978.1 million to cover the costs of development effectiveness, United Nations development coordination, management activities and, within special purpose activities, capital investments, noting the revised projected funding for the appropriation of $1,039.3 million from regular resources and $938.8 million from cost recovery from other resources;

(c) In addition to the appropriation of $1,978.1 million, the projected funding for the institutional budget of $116.4 million from other resources for development effectiveness and United Nations development coordination, subject to the receipt of contributions to other resources;

6. *Notes*, within special purpose activities, the projected utilization of resources for:

(a) The amounts required in accordance with the Financial Regulations of UNICEF to defray the costs of UNICEF administration of special accounts on behalf of others, including procurement services and the Office of the Special Representative of the Secretary-General on Violence against Children;

(b) Private sector fundraising, for which budgets will be submitted annually for consideration and approval by the Executive Board at its first regular session;

7. *Requests* the Executive Director to:

(a) Provide actual financial information in the format of the integrated resource plan and to assess performance against the integrated budget in his annual report to the Executive Board;

(b) Submit to the Executive Board for approval annually at its second regular session an updated integrated resource plan, following review of the financial projections on which the plan is based;

(c) Include in its annual reporting to the Executive Board a list of waivers on cost-recovery rates applied to donor contributions;

8. *Acknowledges* the progress made by UNICEF in cost alignment through the implementation of the cost-recovery policy, notes that UNICEF should make further progress and urges UNICEF contributors to adhere to the aspects of the cost-recovery policy approved by the Executive Board in its decision 2013/5;

9. *Recalls* its decision 2013/5 and looks forward to the findings of the external and independent assessment of the consistency and alignment of the cost-recovery methodology with General Assembly resolution 67/226;

10. *Notes* the justification provided for the establishment of an additional 10 director-level positions;

11. *Approves* that authority is given to the Executive Director for a proposed reserve of 10 additional director-level positions to be funded from within the approved institutional budget for 2014-2017 for the period 2016-2017, and requests the Executive Director to report to the Executive Board on the use of this authority and reserve in the context of subsequent integrated budget submissions and reviews;

12. *Encourages* UNICEF to work with other United Nations system entities to ensure an integrated approach to the implementation of the 2030 Agenda for Sustainable Development and the Addis Ababa Action Agenda;

13. *Requests* UNICEF, in consultation with UNDP, UNFPA and UN-Women, as appropriate, to incorporate relevant lessons learned from the integrated budget, 2014-2017, in preparation for the integrated budget, 2018-2021.

Annual session
16 June 2016

Second regular session

2016/10
Country programme documents

The Executive Board

1. *Takes note* that the country programme documents, including aggregate indicative budgets, for Albania, Belize, Brazil, Chad, Côte d'Ivoire, Croatia, the Democratic People's Republic of Korea, Eritrea, the Gambia, Honduras, Iran (Islamic Republic of), Jamaica, the Lao People's Democratic Republic, Lebanon,

Mongolia, Montenegro, Morocco, Mozambique, Oman, Peru, Thailand, Sao Tome and Principe and Viet Nam and the multi-country programme documents for the Eastern Caribbean (Anguilla, Antigua and Barbuda, Barbados, British Virgin Islands, Dominica, Grenada, Montserrat, Saint Kitts and Nevis, Saint Lucia, Saint Vincent and the Grenadines, Trinidad and Tobago and Turks and Caicos Islands) and Guyana and Suriname (E/ICEF/2016/P/L.12–E/ICEF/2016/P/L.36) were made available to Member States for their comments and input from 21 June to 11 July 2016, in accordance with Executive Board decision 2014/1 on modifications to procedures for consideration and approval of country programme documentation;

2. *Approves* on a no-objection basis, and in accordance with decision 2014/1, the country programme documents, including aggregate indicative budgets, for Albania, Belize, Brazil, Chad, Côte d'Ivoire, Croatia, the Democratic People's Republic of Korea, Eritrea, the Gambia, Honduras, Iran (Islamic Republic of), Jamaica, the Lao People's Democratic Republic, Lebanon, Mongolia, Montenegro, Morocco, Mozambique, Oman, Peru, Thailand, Sao Tome and Principe and Viet Nam and the multi-country programme documents for the Eastern Caribbean (Anguilla, Antigua and Barbuda, Barbados, British Virgin Islands, Dominica, Grenada, Montserrat, Saint Kitts and Nevis, Saint Lucia, Saint Vincent and the Grenadines, Trinidad and Tobago and Turks and Caicos Islands) and Guyana and Suriname (E/ICEF/2016/P/L.12–E/ICEF/2016/P/L.36).

Second regular session
15 September 2016

2016/11
Review of UNICEF experience in high-income countries and in countries transitioning from upper-middle-income to high-income status

The Executive Board

1. *Welcomes* the review prepared by UNICEF;

2. *Reiterates* the importance of focusing the majority of UNICEF support on least developed countries, wherein least developed countries must receive at least 60 per cent of regular resources and the countries of sub-Saharan Africa at least 50 per cent of regular resources, as described in Executive Board decision 1997/18, and notes that UNICEF programming in low- and middle-income countries should be agreed without requiring fundraising from those countries, although such fundraising should be explored and encouraged;

3. *Welcomes* the important contribution of UNICEF and National Committees for UNICEF to results for disadvantaged children in high-income countries, taking note of the relevance of such work to the Convention on the Rights of the Child and the Sustainable Development Goals;

4. *Notes* that UNICEF engagement in high-income countries can contribute to increased and diversified funding for the entire organization, and also notes the importance of ensuring financial sustainability, in line with decision 2015/3;

5. *Also notes* the heterogeneity of high-income countries and invites UNICEF to continue to use the most appropriate engagement approach to contribute to results in favour of the most disadvantaged children, depending upon the context

in any given high-income country, such as working with other United Nations agencies, working with National Committees, working through UNICEF country offices and programmes, working through multi-country offices and programmes, working through the Global and Regional Programme or, subject to approval by the Executive Board, other approaches as may be developed and tested;

6. *Reiterates* its invitation to UNICEF and countries having transitioned to high-income status to develop country programme documents or multi-country programme documents for consideration and decision by the Executive Board, when a continued country programme presence is jointly identified by the Government and UNICEF as the most appropriate engagement approach, taking into account (a) the importance of responding to the country context; and (b) the importance of ensuring that programme investments in countries having transitioned to high-income status lead to net increases in programme resources available for least developed countries, low-income countries and middle-income countries;

7. *Notes* the existing guidelines for country programme documents, and encourages the exploration of possible scenarios for other appropriate engagement approaches and financial sustainability over time in these documents for countries having transitioned to high-income status;

8. *Encourages* UNICEF to consider multiple dimensions of child well-being as the organization prepares its assessment of the resource allocation system for consideration by the Executive Board in February 2017, taking into account the Sustainable Development Goal target to develop measurements of progress on sustainable development that complement the gross domestic product, and noting that the current UNICEF policy for the allocation of regular resources for programmes considers the child population, the under-five mortality rate and the gross national income per capita;

9. *Requests* UNICEF to take into consideration and reflect the experiences and lessons learned in high-income countries when developing the new UNICEF Strategic Plan, 2018-2021, in line with the forthcoming quadrennial comprehensive policy review of operational activities for development of the United Nations system and the 2030 Agenda for Sustainable Development;

10. *Also requests* UNICEF to include in the midterm review of the UNICEF Strategic Plan, 2018-2021 an assessment of its engagement in high-income countries, in consultation with the Executive Board, taking into account lessons learned and including an analysis of financial sustainability;

11. *Further requests* that the issue be reported on in the structured dialogue on financing the results of the UNICEF Strategic Plan, 2018-2021 and requests UNICEF to regularly provide disaggregated data for different country contexts on resources spent and funding received from or generated through activities in these different contexts.

Second regular session
16 September 2016

2016/12
Extensions of ongoing country programmes

The Executive Board

1. *Takes note* of the two-month extension of the country programme for Haiti; the first one-year extension of the area programme for Palestinian children and women in Jordan, Lebanon, the Syrian Arab Republic and the State of Palestine; and the first one-year extension of the country programme for the Sudan, which were approved by the Executive Director and are presented in table 1 in document E/ICEF/2016/P/L.37;

2. *Approves* the proposed two-month extension of the country programme for Botswana, following a two-year extension; the second consecutive one-year extensions of the country programmes for Malawi and Somalia; the second consecutive two-year extension of the country programme for Burundi; and the third consecutive one-year extension of the country programme for Libya, as presented in table 2 in document E/ICEF/2016/P/L.37.

Second regular session
16 September 2016

2016/13
UNICEF Strategic Plan: updated financial estimates, 2016-2019

The Executive Board

1. *Takes note* of the planned financial estimates for the period 2016-2019 as contained in document E/ICEF/2016/AB/L.6 as a flexible framework for supporting UNICEF programmes;

2. *Notes* the importance of regular resources, which remain the bedrock of UNICEF support to programme countries, particularly the poorest and most vulnerable, and to the coherence and effectiveness of the United Nations development system;

3. *Also notes* with serious concern the long-term decline in contributions to regular resources and the increasing imbalance between regular and other resources;

4. *Approves* the integrated resources framework of the planned financial estimates for the period 2016-2019 and approves the preparation of programme expenditure submissions to the Executive Board of up to $1.47 billion from regular resources in 2017, subject to the availability of resources and the continued validity of these planned financial estimates;

5. *Requests* UNICEF to provide annual updates to the Executive Board on the progress of funding its reserves for staff liabilities;

6. *Also requests* UNICEF, in collaboration with other relevant funds and programmes, to present to the Executive Board, in accordance with decision 2013/9, all requested information on cost recovery in time to be included in the consultations on the Strategic Plan, 2018-2021 and the Integrated Budget, 2018-2021 at its annual session of 2017;

7. *Reiterates* the need to avoid the use of regular resources to subsidize activities financed by other resources, and reaffirms that the guiding principle governing the financing of all non-programme costs should be based on Executive Board decision 2013/9;

8. *Welcomes* Member States' continued dialogue with UNICEF on funding issues in the structured dialogue on financing, including how to facilitate a shift from highly earmarked resources to regular resources, or less restricted/earmarked resources, and urges Member States to prioritize the provision of regular resources that are flexible, predictable, less earmarked and aligned to the outcomes of the Strategic Plan, 2014-2017;

9. *Requests* UNICEF to continue to strengthen the structured dialogue on financing with Member States throughout the year, in accordance with decision 2015/14;

10. *Also requests* UNICEF, in the context of the structured dialogue on financing, to further explore incentives and mechanisms to encourage donor countries and other countries in a position to do so to increase and prioritize regular resources contributions to facilitate a shift to less restricted resources contributions aligned to the Strategic Plan, and to broaden the donor base and attract new sources of funding, including through new approaches to resource mobilization and new forms of support from diversified sources;

11. *Underscores* the importance of UNICEF engagement in United Nations pooled financing mechanisms in the context of the collaborative implementation of the 2030 Agenda for Sustainable Development.

Second regular session
16 September 2016

2016/14
Proposed programme of work for the Executive Board sessions in 2017

The Executive Board

Adopts the programme of work for Executive Board sessions in 2017 as a flexible framework subject to revisions as appropriate in the course of the year.

Joint meeting of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP (date to be confirmed)

First regular session *7-10 February 2017*	*Annual session* *13-16 June 2017*	*Second regular session* *12-15 September 2017*
Organizational and procedural matters	**Organizational and procedural matters**	**Organizational and procedural matters**
Election of the President and Vice-Presidents of the Executive Board *(D)* (January 2017) [1]		Proposed programme of work for Executive Board sessions in 2018 *(D)*

[1] This date is tentative.

First regular session *7-10 February 2017*	*Annual session* *13-16 June 2017*	*Second regular session* *12-15 September 2017*
Programme and policy matters	**Programme and policy matters**	**Programme and policy matters**
Updated road map to and outline of the Strategic Plan, 2018-2021 *(I)*	Annual report of the Executive Director of UNICEF *(D)*	UNICEF programme cooperation: Country programme documents *(D)*
Results-based budgeting and assessment of the resource allocation system *(D)*	UNICEF report on the recommendations of the Joint Inspection Unit[2] *(I)*	Extensions of ongoing country programmes *(D)*
UNICEF programme cooperation: Country programme documents *(D)*	UNICEF Strategic Plan, 2018-2021, draft for review *(I)*	UNICEF Strategic Plan, 2018-2021 *(D)*
Extensions of ongoing country programmes *(D)*	Annual report on the implementation of the UNICEF Gender Action Plan, 2014-2017 *(I)*	Oral update on UNICEF humanitarian action *(I)*
Oral report on UNICEF follow-up to recommendations and decisions of the Joint United Nations Programme on HIV/AIDS (UNAIDS) Programme Coordinating Board meetings *(I)*	UNICEF programme cooperation: Country programme documents *(D)* Extensions of ongoing country programmes *(D)*	Gender Action Plan, 2018-2021 *(I)* Structured dialogue on financing results of the UNICEF Strategic Plan, 2018-2021 *(I)*
Oral update on UNICEF humanitarian action *(I)*		
Evaluation, audit and oversight matters	**Evaluation, audit and oversight matters**	**Evaluation, audit and oversight matters**
Evaluation reports and management responses *(I)*	Annual report on the evaluation function and major evaluations in UNICEF, and management perspective *(D)*	Evaluation reports and management responses *(I)*
	Evaluation reports and management responses *(I)*	
	Report of the Ethics Office of UNICEF *(I)*	
	Office of Internal Audit and Investigations annual report to the Executive Board, and management response *(D)*	
	UNICEF Audit Advisory Committee annual report for 2016 *(I)*	

[2] The report is considered under the agenda item, "Annual report of the Executive Director of UNICEF".

First regular session *7-10 February 2017*	*Annual session* *13-16 June 2017*	*Second regular session* *12-15 September 2017*
Resources, financial and budgetary matters	**Resources, financial and budgetary matters**	**Resources, financial and budgetary matters**
UNICEF annual financial report and audited financial statements for the year ended 31 December 2015 and report of the Board of Auditors *(I)*		UNICEF integrated budget, 2018-2021 *(D)*
Private fundraising: 2017 workplan and proposed budget *(D)*		UNICEF integrated budget, 2018-2021: report of the Advisory Committee on Administrative and Budgetary Questions[3]
		Private fundraising and partnerships: financial report for the year ended 31 December 2016 *(I)*
Other matters	**Other matters**	**Other matters**
Provisional list of agenda items for the annual session of 2017	Address by the Chairperson of the UNICEF Global Staff Association	Provisional list of agenda items for the first regular session of 2018
	Reports of the field visits of the Executive Board (*I*)	
	Provisional list of agenda items for the second regular session of 2017	

Note:
(*D*) — *For decision*: The Secretariat prepares documentation on the agenda item. The Executive Board is expected to discuss and adopt a decision under the agenda item.
(*I*) — *For information*: The secretariat prepares documentation for information. The Executive Board may opt to take a decision under the agenda item.

Second regular session
16 September 2016

[3] The report is considered under the agenda item, "UNICEF integrated budget, 2018-2021".